



27th Technical Convention 2019

The 4th Industrial Revolution (“4IR”) | *Building the Power Utility of the Future, Today*

Energy Storage on Municipal Grids: Why this makes sense

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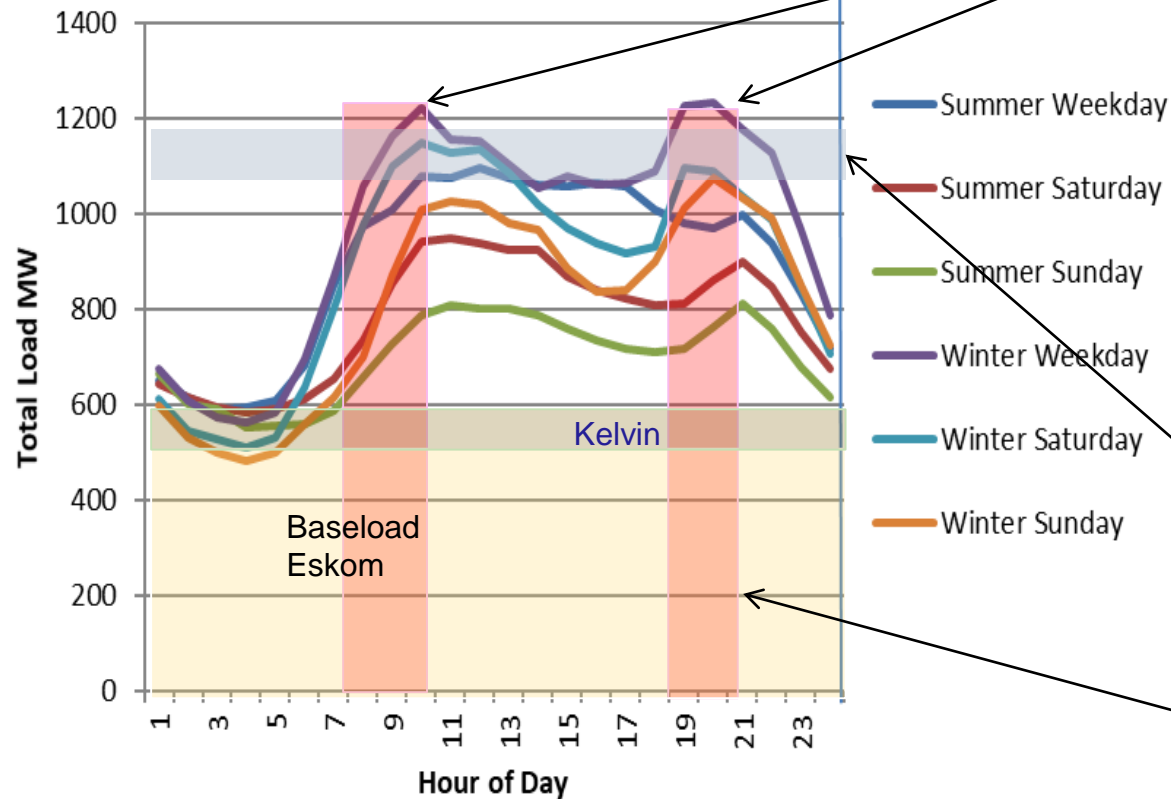
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Analysing Current Energy Costs

Johannesburg - Eskom intake Summer and Winter Load Profiles

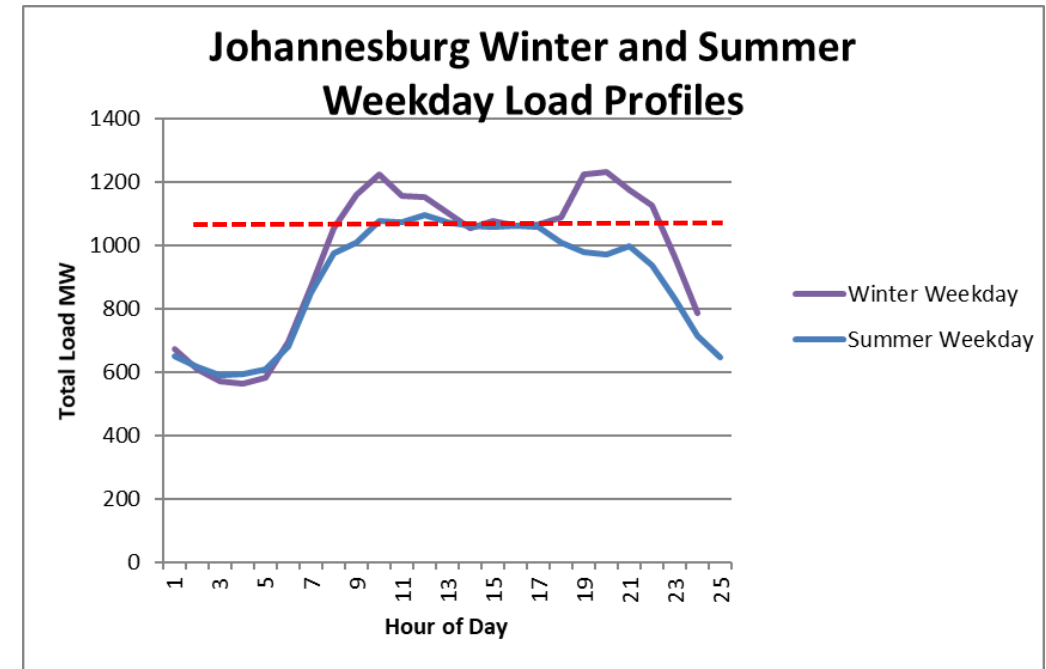


- The graphic shows the load profile of the Johannesburg 275 kV power system
- The morning and evening peak periods are when Eskom power is most expensive. Summer peak cost is 93 c/kWh. Winter peak cost is 286 c/kWh.
- The average peak cost over a year is 141,54 c/kWh.
- Stage 1 Load Shedding approximates to 120 MW for these intake points
- The peak pricing extends all the way into the base-load portion of the load curve



- Peak loads cost a lot to service
- As a grid operator, we do benefit from the diversity that the community connected to the grid demands
- However, the more peaky the load of our own customers is, the more costly it becomes for a distributor to both source the power and to deliver it.
- In reality very few loads are flat –
- Whatever can be done to remove the kinks in the load curve, will reduce costs of both cost drivers
- The supplier of last resort – this will be Eskom or the future ISMO’s new role – will be the price setter, and the price for capacity will become more and more costly over time, particularly for peaky load.

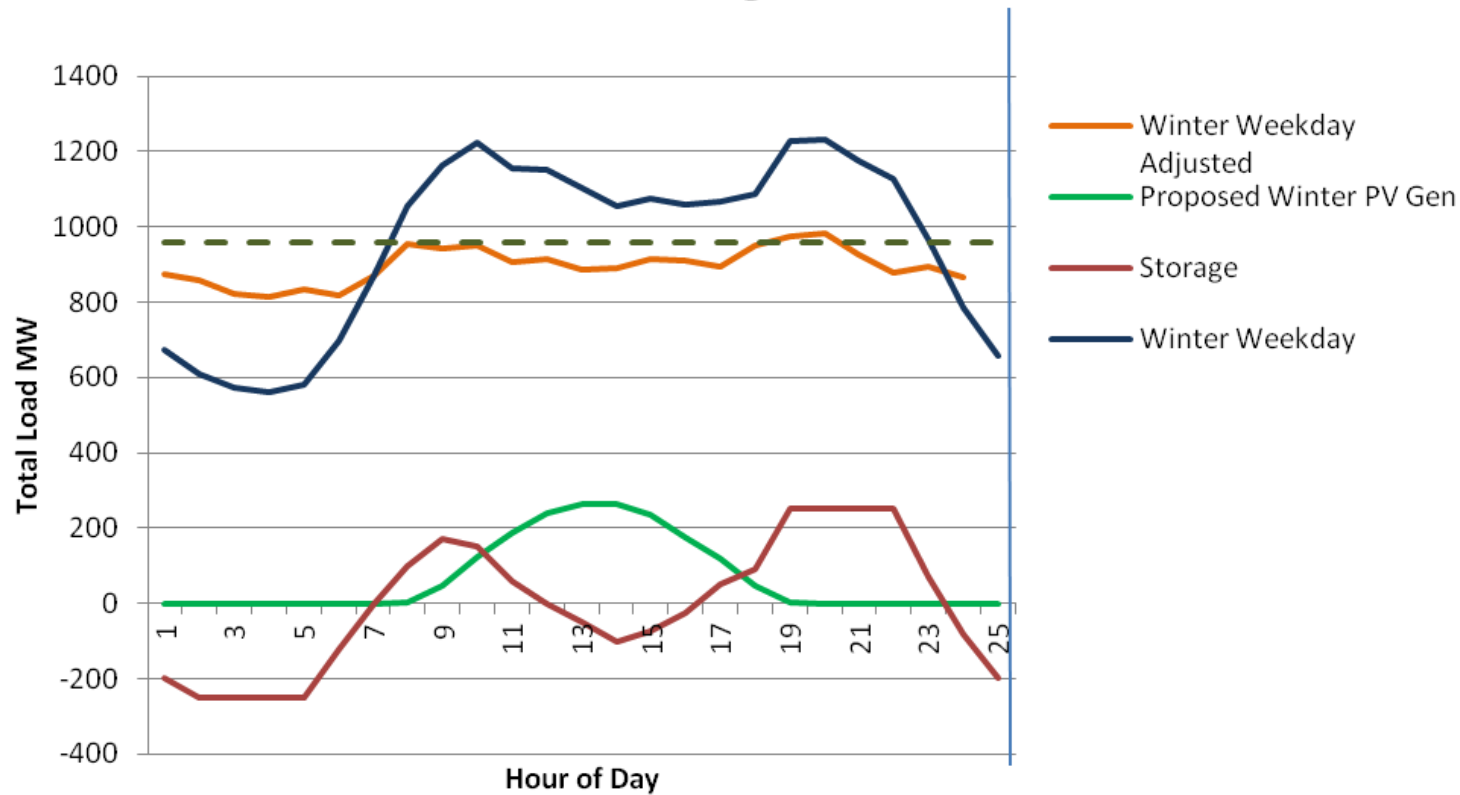
Load that is the Least Cost to Supply



- **The ideal load – a flat line – is a constant demand and a predictable quantity of energy to be delivered**

A recipe for reducing costs

Jhb - Eskom Winter Load Profile and then with PV and Storage added



- The winter load profile can be largely flattened with a coordinated combination of:
 - 350 MW of PV generation
 - 250 MW (1650 MWh) energy storage
- Up to stage 2 load shedding can be averted – effectively no load shedding
- The same combination applied to the Summer Load curve can both flatten the profile and begin to reduce peak energy purchases



City Power Turnaround Strategy Map - VUCA

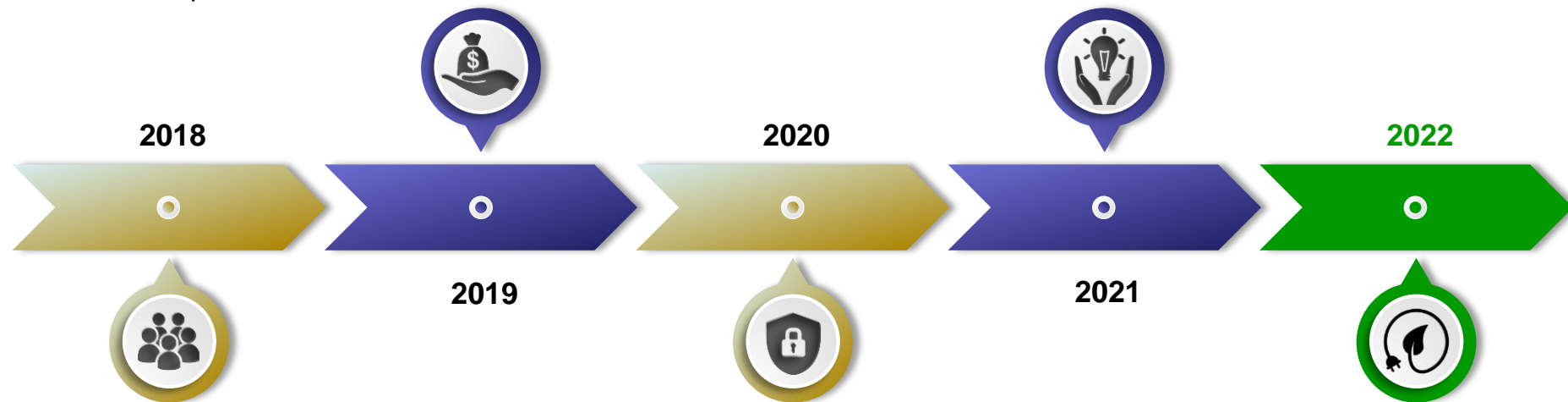


REVENUE COMPLETENESS AND ASSURANCE

- Smart Meter installations done
- Visible Public Lighting
- Adherence to NRS Service Standards
- Metering Collection Targets Achieved
- ICT strategy
- Prepaid conversion done

BUSINESS AND FINANCIAL SUSTAINABILITY

- Refurbished plant
- Guaranteed plant capacity
- Smart City Power
- Meaningful economic transformation achieved



FOUNDATION - DRIVEN THROUGH PEOPLE, PROCESS AND SYSTEM STABILISATION

- Empowered leadership lead the change agenda
- Competent staff driving results
- Staff engaged and aligned to the City Power Way
- Processes are standardised and optimal
- Effective governance
- Risk and Business Intelligent Organisation

SECURITY OF SUPPLY AND NETWORK STABILITY

- Preventative maintenance 'as the norm'
- Access to services in informal settlements
- Revised funding model
- Cost reflective tariff
- Minimal technical losses & non technical losses
- Visible public lighting
- Stable network
- Alternative energy player



CREATE VALUE FROM NEW OPTIONS

- Smart renewable energy trading
- Smart grid
- Smart plant
- Smart meter vending and billing
- Happy customer





Batteries pre-date the grid, but in the meantime...

- Batteries were invented long before the concept of a grid came into being –
- The mechanically generated energy delivered by the grid has been several orders of magnitude larger than what could be practically stored in and delivered from batteries
- Until now that is – advances in new chemistries and technology, both energy density and cycle life aspects have advanced dramatically
- And, coupled with rapid cost reductions -
- Has made energy storage at an appropriate scale a reality
- We can now think in the scales that are needed to apply storage as DSM measures to solve several of the grid's problems

*100 Ah traditional battery – 100 A
x 12 Volts x 1hour = 1,2 kWh*



129MWh, 100 MW Tesla Battery in South Australia





Storage as a DSM measure makes sense....

Energy Storage can be applied to:

- Optimizing energy procurement costs
- Protecting the Economy
- Preserving overloaded distribution infrastructure
- Unlocking property development
- Supporting densification
- Optimizing Investment in renewable energy systems
- Providing basic energy services

However ~

It all depends on where it is placed on the distribution network and how it is operated:

- Benefits of stacking for better, improved DSM
- Putting storage at the door of the customer has advantages

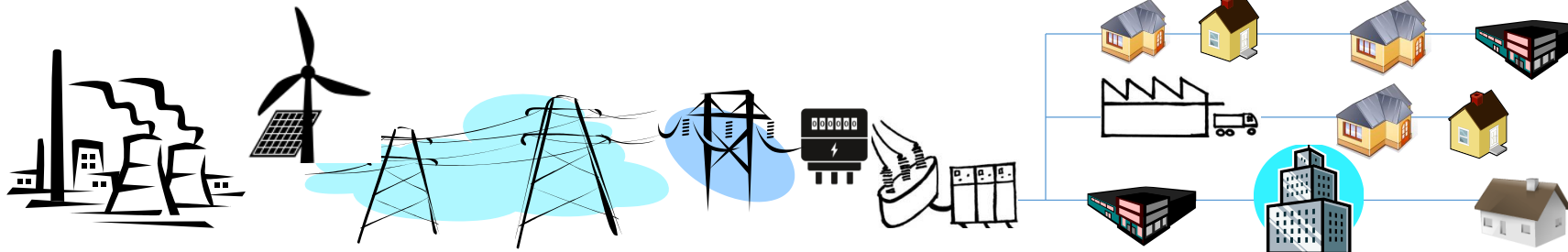
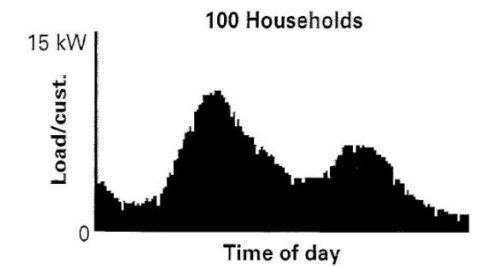
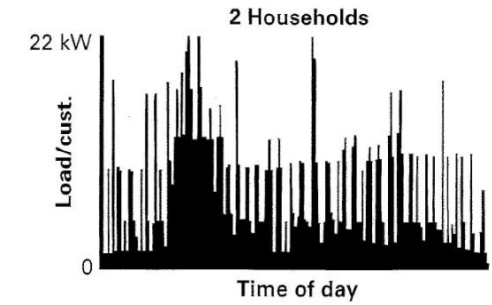




Key Properties of the Grid



- We often take the grid for granted – we do not properly acknowledge its properties and expect it is simply an infinite source of electricity
- It is *the* classic network – it connects everything together, very similar to the WWW
- What happens at one node of the grid has an impact on other nodes at locations both above and below that point
- Grids allow us to take full advantage of diversity
- Those connected to it form part of a community
- It is no longer a one-to-many kind of network, it naturally has the ability to connect many SSEG generators to loads

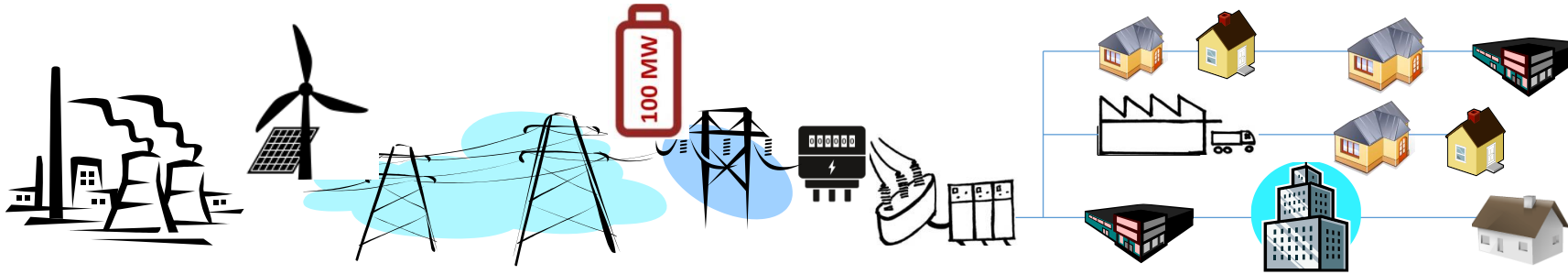


The impact is also felt on this part

And vice-versa

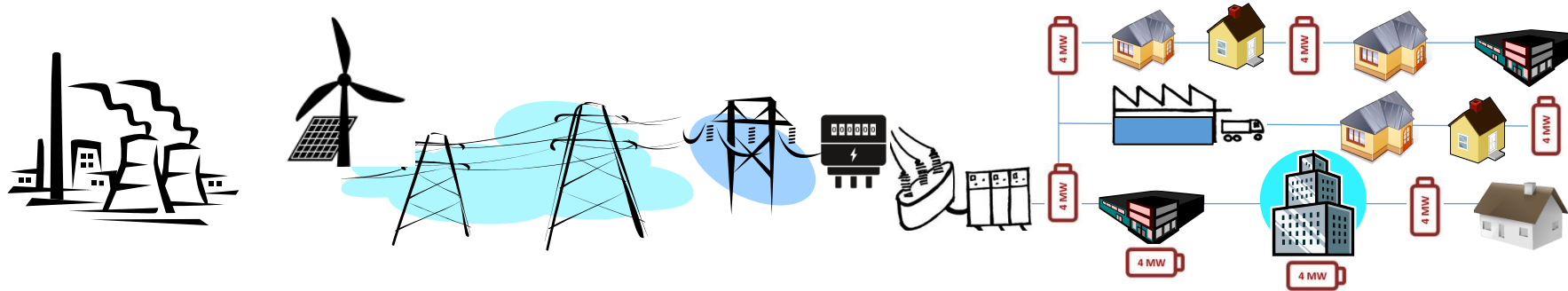
When something changes on this part of the grid -

Value of Storage connected at Transmission level



- **Consider what a 100 MWh storage system placed at a point on Eskom’s high voltage transmission network can provide:**
 - A means to store surplus renewable energy at a national level,
 - Avoid transmission network bottlenecks and
 - Provide frequency support (reserve margin) for the national generation industry

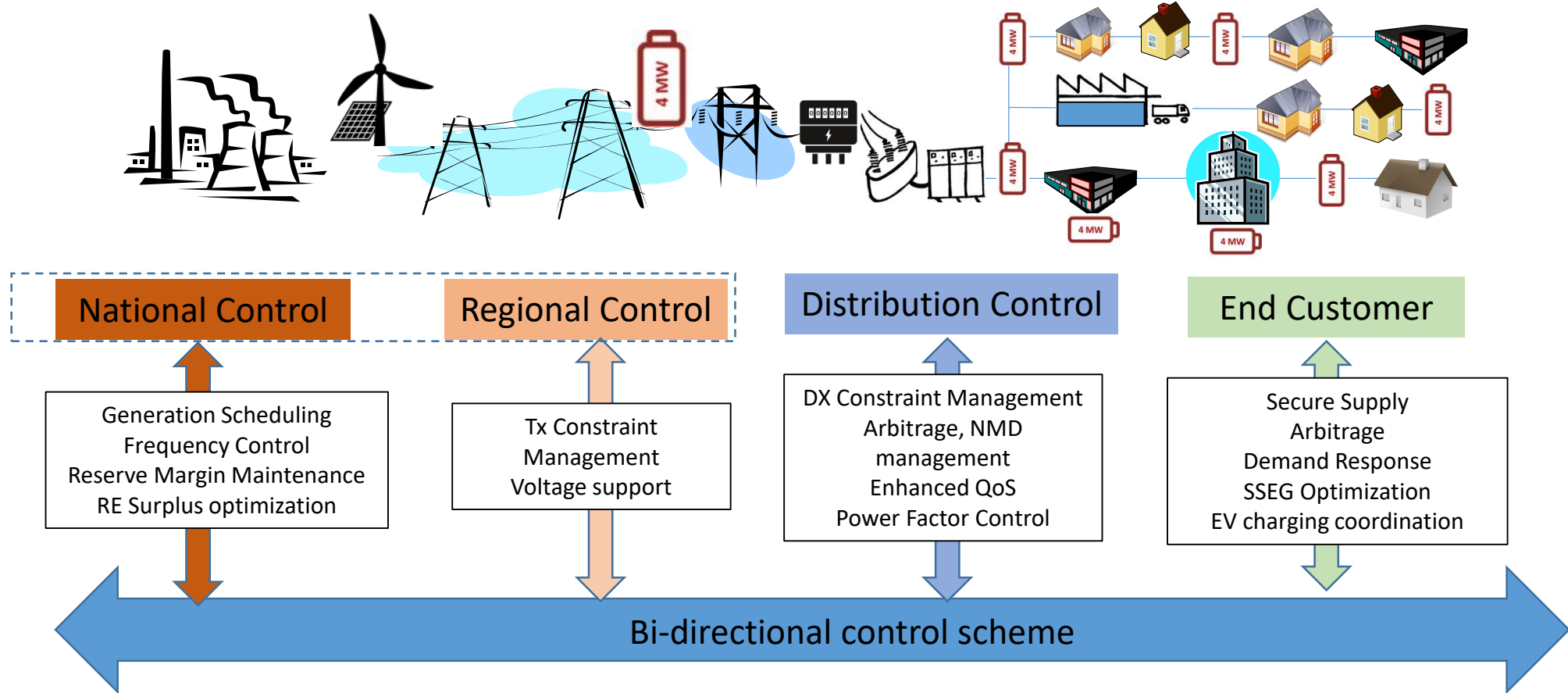
Better ‘stacked’ value when connected at Distribution level



- If the same storage capacity of 100 MWh was deployed by strategically placing twenty-five smaller 4 MWh systems further downstream on the medium voltage distribution networks, the systems would still realize Transmission network benefits and add further value through:
 - Energy purchasing arbitrage (Routinely, over the life of the storage system)
 - The alleviation of distribution network bottlenecks and overloads
 - The avoidance of Eskom Notified Maximum Demand Charge penalties,
 - The deferment of network refurbishment or network upgrade capital expenditure
 - Improvement of the power factor over the entire transmission and distribution networks
 - Realizing a significant improvement in the security of supply for customers.
 - Providing a measure of standby power to end customers (alternative to diesel power)



Enabling ‘the stack’ – coordinating operations



- New bi-directional control infrastructure is required to direct when energy storage assets should be deployed in their power generation mode and when they should be in their ‘flexible load’ mode.
- The control system should inform National Control of what stored energy is available to count as a contribution to the reserve margin (4th IR and Smart Grid aspects)
- The rules of engagement to co-ordinate the use of all energy storage assets are required – industry regulation – BESS Grid Code



Storage will earn it's daily keep



- Time of use tariffs are designed to change the behavior of the loads serviced
- These tariffs are also the foundation of the business case for energy storage systems
- TOU tariffs have expensive periods, typically when loads are high that stress the generators and distribution networks
- The cheaper periods are when the load subsides and things calm down – typically overnight
- Arbitrage is the practice of storing cheap period energy for use in a future, expensive energy period
- The base business case for storage is to do this every day to save costs and this is how it ‘earns its daily keep’ and pays for itself

Megaflex tariff - Local authority

Voltage	Active energy charge [c/kWh]											
	High demand season [Jun - Aug]						Low demand season [Sep - May]					
	Peak	Standard		Off Peak			Peak	Standard		Off Peak		
	VAT incl	VAT incl	VAT incl	VAT incl	VAT incl		VAT incl	VAT incl	VAT incl	VAT incl	VAT incl	
< 500V	300,18	345,21	91,34	105,04	49,84	57,32	98,28	113,02	67,83	78,00	43,23	49,71
≥ 500V & < 66kV	295,45	339,77	89,52	102,95	48,61	55,90	96,38	110,84	66,33	76,28	42,09	48,40
≥ 66kV & ≤ 132kV	286,13	329,05	86,67	99,67	47,07	54,13	93,34	107,34	64,25	73,89	40,75	46,86
> 132kV*	269,66	310,11	81,69	93,94	44,36	51,01	87,96	101,15	60,54	69,62	38,41	44,17

Optimizing energy procurement costs



Arbitrage Break-even Cost Point

Analysis of break-even point of energy storage cost vs. maximum arbitrage potential of the Local Government Megaflex Tariff					
1kWh Storage used for 6 days of the week, one shot per day, to shift 1kWh from peak to off-peak, all year round					
Plant Parameters			Megaflex Tariff Application		
			11kV Intake point, e.g. Randburg		
Technology Aspects	Units	Value	Operational Aspects Energy	Units	Value
Cost of Storage System	\$/kWh	295	HV Distribution System Losses	%	4,00%
Storage System Expected Cycle Life	Number	7000	MV / LV Distribution	%	3,00%
Efficiency of Charge and Discharge cycle	%	85%	Value of Winter Evening Energy Arbitrage	c/kWh	246,84
			Value of summer Evening Energy Arbitrage	c/kWh	54,29
			Loss-less average value of daily arbitrage	c/kWh	102,43
Capital Aspects	Units	Value	Average daily rate to re-charge system	c/KWh	43,72
Rand to Dollar Exchange Rate	Ratio	14,61	Cycle cost to overcome system recharging losses	c/kWh	6,56
Local cost of Storage	R/kWh	4309,95	Cycle savings due shift of losses out of peak	c/kWh	3,07
Capital loan interest rate	%pa	5,5%	Net average value of daily energy arbitrage	c/kWh	98,94
Capital Loan Term	Years	10			
Cost of Finance	R/kWh	-1303	Operational Aspects Network and Demand costs	Units	Value
Total financed plant cost	R/kWh	5613	Peak Period Duration	hours	2
Theoretical Plant Life, 6 days p/week, 1 cycle/day	Years	22,4	Demand reduction potential per kWh of storage	kVA	0,5
Expected Operational Lifespan	Years	15	Monthly network charge per kW	r/kVA	7,63
Charge / Discharge Cycles Required	Number	4696	Monthly demand charge per kW	r/kVA	28,99
Staff Operating costs	R/kWh	1440	Daily network and demand charge savings potential	c/kWh	60,23
R&M Plant costs @ 10% of capital cost	R/kWh	430,995	operation during the annual half hour peak.		
Total Cost of Financed and Maintained Plant	R/Kwh	7484			
LCOE over expected plant life 1 shot per day	c/kWh	159,37	Total potential daily arbitrage value of 1kWh storage	c/kWh	159,17

GL Cost Element
890000
Bulk Purchases: Eskom



Network Access Ch.

+

Off-Peak Energy

+

Standard rate Energy

+

Peak rate Energy

+

Network Demand Ch.

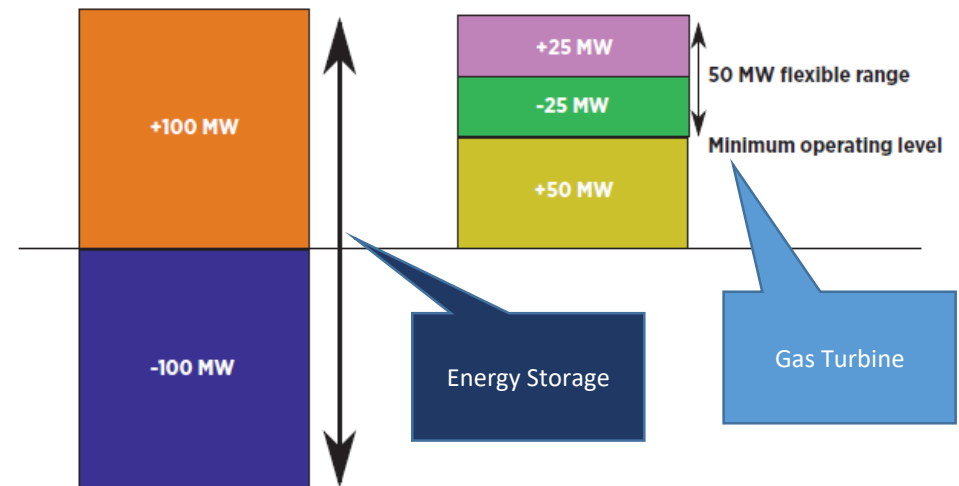
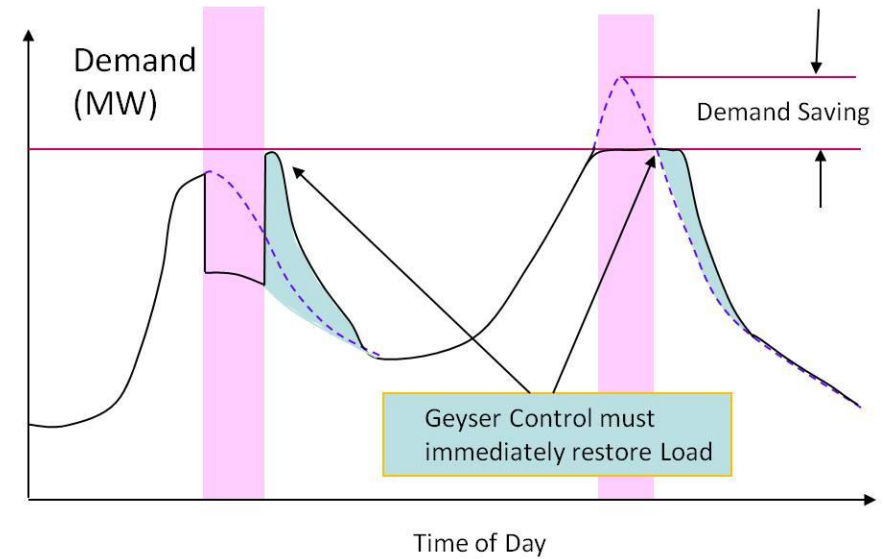
Savings on these
charges can pay for
storage services



- Energy storage can behave as a load as well as a generator
- Unlike a load reducing geyser control system there are no time constraints on when the system needs to be re-charged – a geyser control system must restore load within an hour or so after the peak period, to avoid cold water complaints
- Gas peaking plant can only reduce the peak to the equivalent of its generating capacity.
- A storage system can reduce the peak by its inverter capacity as well as fill in the valleys in its recharging mode – it has twice the control swing

Optimizing energy procurement costs

DSM on steroids – load shifting and peak lopping





The highest value of all?



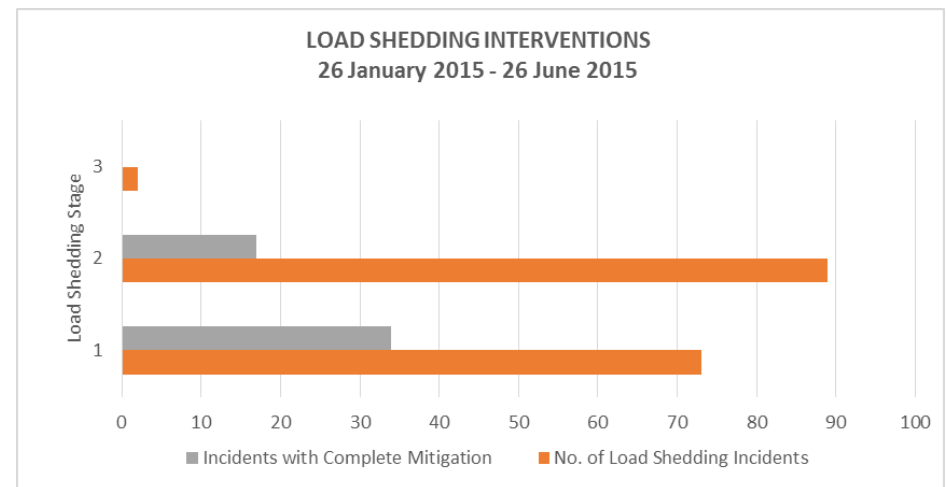
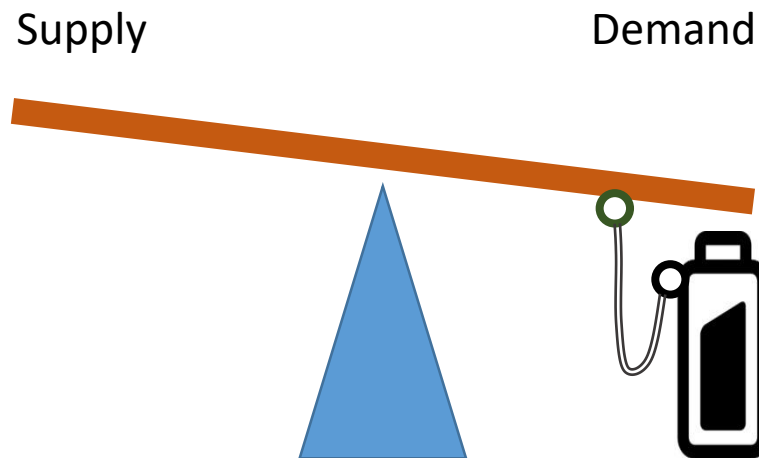
- Storage is an antidote to load shedding -
- Direct cost of unserved energy is estimated at R17 per kWh (planned outages)
- + Indirect costs can be as high as R87 per kWh (figure from IRP 2019 Update)
- Those companies that have UPS units (storage systems) to ride through power interruptions are already reaping the benefits of storage
- The benefit is proportional to the frequency of load shedding – how much can we expect over the next few years?
- Under continuous Stage 1 conditions, the system may pay for itself in <1 year?

Stage 1 applied during business hours – 08h00 to 16h00 translates to 16 hours without power over a month. The additional value over the month for each kWh of storage available may be anywhere from R272 to R1392.

For stage 2, the value is twice this, for stage 3, 3 times, etc.etc.

Improving the
Quality of Supply

Protecting the
Economy

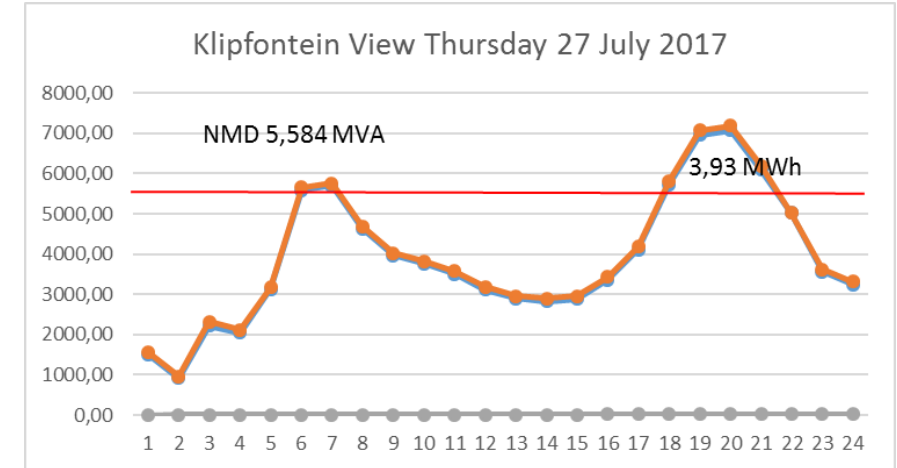




NMD penalty avoidance



- NMD penalties are incredibly punitive
- Many municipalities are being penalized, a result of under investment in network upgrades



Monthly NMD Penalty=

$(MUC-NMD) * \text{Event No} * (\text{Network Demand Charge} + \text{Low Voltage Subsidy})$

Tariff: Nightsave Urban kVa.

NMD: 5,584 MVA.

Exceedance in July 2017: 2,161 MVA

Excess NMD charge per kVA in July (8 events): $8 \times$

R 21,36 = R 170.88 per kVA

Total paid in Excess NMD Charges for 2017/2018:

R2 609 637,18

Energy Storage is a powerful DSM tool to clip the peaks and fill the valleys to avoid NMD penalties



Diesel Generator

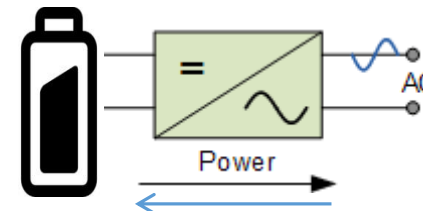
1. Expensive Fuel – R5,70 /kWh
2. Generator only Used in an emergency
3. Sunk cost, only ‘pays back’ when an emergency applies
4. Complicated parallel operation, supply interruption at grid failure and grid restoration
5. Spinning plant fault current issues
6. Complicated, high maintenance machinery
7. Must be regularly ‘preparedness tested’



Investment comparison – Diesel vs. Storage

Energy Storage System

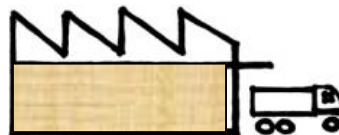
1. Recharges with cheapest energy available, including renewable options. R 0,43 to R 0,49 / kWh
2. Used everyday and in emergencies
3. Payback certainty through daily arbitrage duty
4. Easy inverter based parallel grid integration, seamless load transfers
5. No fault current issues
6. Reliable machinery
7. Daily use, routine daily functional testing





Avoiding Unserved Energy Costs

- **The best location for SA’s energy storage assets is on the customer’s premises and to run their sites as power islands during grid outages or load shedding.**
- Can be implemented by the distributor (Value Added Service) or by the customer (TOU tariff response)
- This will keep the economy going and at the same time maintain revenues for the distributors as they restore their grids or comply to load shedding calls.
- Eskom previously initiated power ‘buy-back’ initiatives, in effect paying large industrial customers not to consume power to reduce the load.
- It was not a well supported Demand Response scheme as it shut down a portion of the economy as those businesses simply ‘closed shop’ in responding.
- If those businesses were to have substantial storage systems, they could participate in a DR program that will have the same effect yet allow economic activity to continue as normal.



Protecting the Economy



Minimizing Use of Network Charges



- In terms of third party transport of energy –
- It is a NERSA accepted tariff principle that both Generators and Loads should pay to use the grid
- Energy generated for trade across the grid must pay for using the grid to get there
- The cost per kWh ‘transported’ is inversely proportional to the capacity factor of the generating plant
- Using storage to double the capacity factor of will reduce the cost of transport
- Releasing stored energy during peak periods provides added value to the generator as well as the local distribution network operator

176	R/kVA	Basic grid use charge							
PV System Installed capacity kVA	Capacity Factor %	Daily production factor kWh/day	Daily Production kWh	Monthly Production kWh	Grid capacity required kVA	Monthly Grid Access cost R	Energy Storage System Capacity kWh	Grid use cost per kWh	PV + Storage Capacity Factor
1 000	30%	5,5	5 500	167 200	1000	176 000	None	1,05	23%
1 000	30%	5,5	5 500	167 200	818	144 000	1000	0,86	28%
1 000	30%	5,5	5 500	167 200	545	96 000	2500	0,57	42%
1 000	30%	5,5	5 500	167 200	300	52 800	3850	0,32	76%

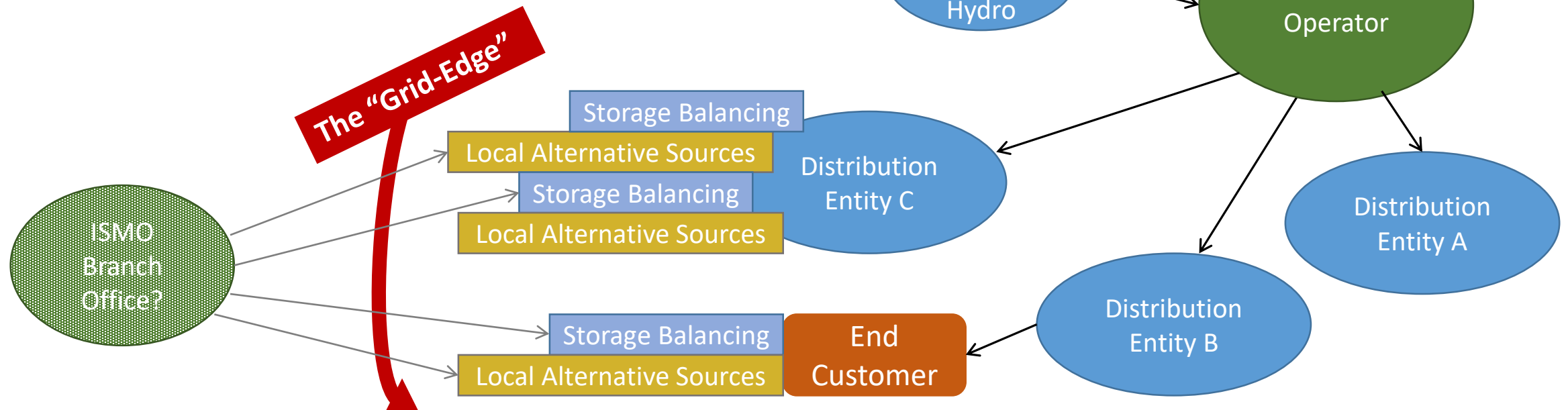
Optimizing RE Investment



Allow Storage to find its Niche

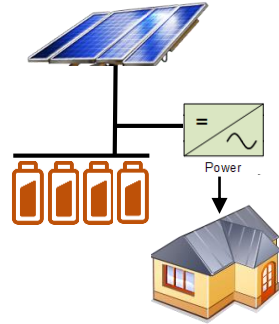


- Possible model of the future ESI
- The optimal value of energy storage is at the ‘grid edge’
- Either behind the Eskom – Municipal Distributor meter
- Or, behind the meter of end customers



Running RE plus Storage as an island off-grid:

- Vulnerable to bad solar days
- Must ‘size-up’ for worst case
- No backup or expensive backup
- Nowhere for valuable surplus energy to go
- Freedom from electricity billing disputes
- Not impacted by any measure of load shedding
- Not impacted by catastrophic grid failures
- Has proven useful where natural disasters have occurred
- Definitely not the ‘least cost’ option

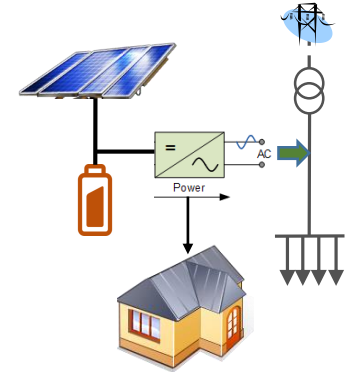


RE - Service with or without the Grid?



RE plus Storage and staying part of a grid connected community:

- Best backup available
- The grid becomes a marketplace for RE surpluses
- Creates higher value for surplus energy stored and released during peak periods
- Contribute towards benefiting the grid community - subsidies
- Receive community benefits through diversity
- Provides valuable support to the grid operator
- Smaller, more affordable storage assets can deliver the same benefits – lower cost option





Distribution Infrastructure - Expansion and Refurbishment

- SA has a 70 billion Rand backlog in distribution infrastructure maintenance.
- It is estimated a third (R23 billion) of this is for distribution network strengthening, often needed for only short duration peak loads.
- Upgrade work involves the physical replacement of existing distribution infrastructure plant and cabling, a capital intensive and disruptive activity.
- This problem is constraining property development in municipal areas which is also affecting economic development.
- The life of aging distribution infrastructure is extended where the networks can be de-stressed through peak load reduction.
- **Well-placed energy storage can permanently avoid or solve a fair share of these problems – particularly since it already pays for itself from daily arbitrage savings.**

Preserving
infrastructure

Unlocking
Development





Conclusion



- Distributors could consider storage funded through the operating budget in place of costly capital funded network upgrades
- Storage to complement self-dispatched renewable energy SSEG uptake on municipal grids is key to our sustainability. Consider policy that requires an element of storage be included in PV applications.
- Energy storage systems are powerful DSM tools as they can behave as both dispatched loads and as dispatched energy sources, it is a direct ‘proxy’ for gas and diesel peaking plant
- **The best value for future energy storage assets is on distribution networks, both Municipal and Eskom’s.**
- **The EDI needs to encourage the wholesale uptake of energy storage systems in all forms and ownership models as it will be key to the sustainability of the industry in the coming years**

Type of installation	Nominal Storage capacity per participant (kWh)	Potential Number of participants	Contribution to Total (MWh)
Individual Residential PV prosumers (kWh)	3	100 000	300
Sectional Title Residential (kWh)	50	5 500	275
Large Power Users <100 kVA	100	8 000	800
Key Customers >100 kVA	1 000	300	300
		Total	1675

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